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Major Concern 1: To empower students to become self-directed learners who strive for academic excellence in a positive learning environment (Domain 2: Learning and Teaching)

Intended Outcomes	Strategies	Success Criteria	Methods of	People	Resources
			Evaluation	Responsible	Required
 Students have a positive learning attitude through improvement in their work Students become self-directed learners (#inquirers, knowledgeable) Teachers and students walk in resilience. 	Fostering conceptual understanding and boosting information and media literacy (a) Prioritize learning across subjects: reading, information & media literacy and research skills	The Library Committee has updated collections, devised new strategies and promoted reading, information & media literacy, academic honesty and research skills	1-3. Evaluation in departmental meetings and IB meetings	1. The Library Committee, KLA Coordinators and Subject	 Teachers Librarian
	(b) <u>Develop logical thinking and observations skills</u> and enhance inquiry-based learning, conceptual understanding and coursework components Action:		3-5. SSC & Stakeholders' Survey	Panels 2-5. Subject Panels	
	Academic departments review the Schemes of Work and Unit Plans to balance expanding acquisition of knowledge and conceptual understanding while bridging the skills gap between S3 and S4	2. All academic departments have included in the teaching concept-based instruction that extend from content skills and knowledge of the subject		5. IT in Education & Subject Panels	
	 (c) Use diversified modes of assessments and promote high-order thinking by designing assessments that require self-directed learning; greater variety of activities in class to engage students in learning with positive and constructive feedback	3. All academic departments have implemented a suitable range of assessments that complement the teaching unit			
	(i) Academic departments have further developed the Schemes of Work with good practices from	4. Academic departments have implemented good practices from the home learning period (2019-2020) in accordance with the			

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e-learning and self-direct learning the home	Schemes of Work			
learning period (2019-2020). (ii) IT in Education Committee gathers needs of academic departments, explores new tools, and provides support to teachers	5. IT in Education has provided support to teachers to further develop classroom teaching			
 2. Prioritising learning outcomes to improve academic performance (a) Prioritise learning outcomes to improve academic performance with assessment data that feedback learning and teaching; subject panels review internal and external assessment data to analyze effectiveness of teaching as part of the curriculum planning-pedagogy-assessment cycle Action: (i) Academic departments have monitored and reflected on academic changes with evidence from curriculum planning-pedagogy-assessment cycle (ii) Replace the rank with cut scores for each grade in the Report Card (2021-2022) 	 All academic departments have monitored and reflected on academic changes with evidence from curriculum planning-pedagogy-assessment cycle In July, S5 DSE and IB subject teachers predict range of grades or levels for their students In the fall, S6 IB teachers confirm the predicted grades of their students End of June, S6 DSE core subject teachers predict the level of their DSE students The proposed cut scores for 2021-2022 can complement the scores for 2020-2021 	1. Subject level documentation - ASP, Mid-Year Report, Annual Report, Scheme of Work, Student Performance Reports, Value-added Report, TSA Report, HKDSE Statistical Examination Report	1. KLA Coordinators and Subject Panels	1. Teachers
 3. Catering for learner diversity (a) Learner diversity based on ability, learning styles and academic backgrounds to be addressed in order to expand on concepts and knowledge base Action: (i) The Alternative Language Program is implemented in the junior forms (ii) Advanced Computer & IT classes are implemented in S2 and S3 (iii) Enhanced classes in PE are implemented in S1 and S2 (iv) Religious Studies classes are grouped according to religious affiliation in S1 and S2 	1. These strategies are implemented smoothly 2. These strategies are effective 3. The language policy of St Stephen's College (ALP, MLP, Bridging and IBDP) is revisited.	 Meetings among subject teachers Feedback from teachers and students through interviews and/or surveys 	1. KLA Coordinators and Subject Panels	1. Subject Teachers

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Major Concern 2: To strengthen students' creativity, communication and critical thinking skills (3C's) in the context of rigour, relevance and relationship (3R's) (Domain 2: Learning and Teaching)

Intended Outcomes	Strategies	Success Criteria	Methods of	People	Resources
			Evaluation	Responsible	Required
1. Creativity and innovation	1. Academic departments developing their unique policies	1. All academic departments have prioritized which C's and R's to	1. Evaluation in	1. KLA	1. Teachers
are strengthened	to enhance 3C's and 3R's (a) Subject panels & functional committees develop	focus on and implemented learning activities correspondingly	departmental	Coordinators	
2. Critical thinking and	learning activities, according to their individual		meetings	and Subject	2. Funding
problem solving skills are	policies, to enhance 3C's and 3R's	2. STEM Committee together with Subject Panels concerned		Panels	from SSC
strengthened	2. Exploring knowledge across disciplines while	devise a plan for STEAM to be practically implemented in the	2. Evaluation in		Community
3. Communication and	2. Exploring knowledge across disciplines while communicating effectively	academic subject; advanced DSE students in STEM have a	STEM Committee	2. STEM	to support
collaboration are	(a) Encourage investigation of putting theory into	grasp of the concepts introduced as observed in activities and		Academic &	STEM
strengthened	practice through STEM; preparation for STEAM	competitions	3. SSC &	Curriculum	activities and
4. 3C's are developed in the	in 2021-2022 (b) S4-S6 DSE Advanced (STEM): Introduce research		Stakeholders'	Committee	initiatives,
context of rigour, relevance	and development experience through synthetic	3. Students have more opportunities to lead and share their work	survey		and funding
and relationship (3R's)	biology; introduce basic chemistry, biochemistry	during OLE Time and Assembly		3. Language and	from DLG
(#inquirers, knowledgeable,	and molecular biology; introduce more real world lab experience by teaching lab skills such as PCR,		4. Observations by	PSHE Academic	for items 2(b)
thinkers, communicators)	transformation, gel electrophoresis; conduct	4. IH Teachers together with EDB consultant produce new	teachers	& Curriculum	and 2(f)
	synthetic biology case investigation	teaching materials		Committee	
	(c) Incorporate opportunities for students to present their work and communicate their ideas in groups,				3. Library
	while providing opportunities for post-activity and	5. Students demonstrate improvement in their presentation			
	peer feedback	and critical thinking skills.			
	(d) Enrich the language environment on campus with				
	more exposure to the use of authentic language (e) Revamp junior PSHE curriculum and launch				
	Integrated Humanities from S1 to S3				
	(f) S4-S5 DSE Advanced (LS): S4 students take part				
	in programmes to learn more about housing and poverty. S5 Students take part in Mock Trials				
	porcity, 62 Students take part in Mock Irlais				

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Major Concern 3: To enhance students' spiritual, moral and social development

(Domain 3: School Ethos and School Support)

Intended Outcomes	Strategies	Success Criteria	Methods of	People	Resources
			Evaluation	Responsible	Required
1. To enhance students' positive dispositions [Junior form: self-discipline, identity, independent, moral judgement, discernment, cyberethics, time management and stress management] & [Senior form: resilience, perseverance, courage (#risk-takers), goal setting] 2. To strengthen students' interpersonal skills (#communicators) and leadership skills (#principled)	1. & 2. (a) Structured Class Time Programme (a spiral curriculum over a three-year cycle) (b) Workshops /Talks during OLE time or assemblies (c) Life Planning Programme :	 & 2. (1) Most teachers and students (70%) find that the Programmes, (a), (b), (c) and (d) are effective for developing students' positive dispositions (2) Most Class Teachers (70%) find that the strategies, (e), (f) and (g) can strengthen students' interpersonal and leadership skills; teachers in the evaluation meetings of committees concerned find that the response of students for the programmes is positive in general (3) Most teachers and students (70%) find that the competition can develop in students the positive character – kindness. Most teachers find that students take part in the competition enthusiastically. 	1. Evaluation in Committee meetings 2. SSC & Stakeholders' survey	Moral and Civic Education Committee, ERS Department, Religious Education Committee, Careers Committee and Guidance Committee	1. Teachers 2. Outside agencies / organisations / services 3. Guest speakers
3. To inculcate in students Christian values [love, patience, kindness, justice, compassion (#caring)]	5-minute sharing by students or MCE ambassadors in the whole-school assembly to increase students' sense of belonging to the school and boost their self-confidence (h) The school theme: Choose Kindness; to organise a Class Competition: small acts of kindness 3. (a) Bi-weekly prayers / sharing of testimonies by teachers / students during Class Time (b) Monthly sharing by teachers about positive character traits e.g. honesty, courage,	 Most students (60%) find that the bi-weekly prayers / sharings by teachers can enhance students' Christian values / positive character traits; teachers in the evaluation meeting of the ERS department find that the response of students in the ERS class is positive in general The revised ERS curriculum can effectively enhance students' Christian values. The students take part in the programme find that it can 			
4. To build healthier life skills	conscience, etc. (c) Review and revamp of school-based ERS curriculum 4. To increase students' awareness of their mental health (a target group of students) by the Healthy Life Programme	enhance their awareness of their mental health.			

[#] The IB Learner Profile

[^] cannot be used for any activities other than the activities organized by Class Teachers or Class Committees 19/20-467/ccl,wtw